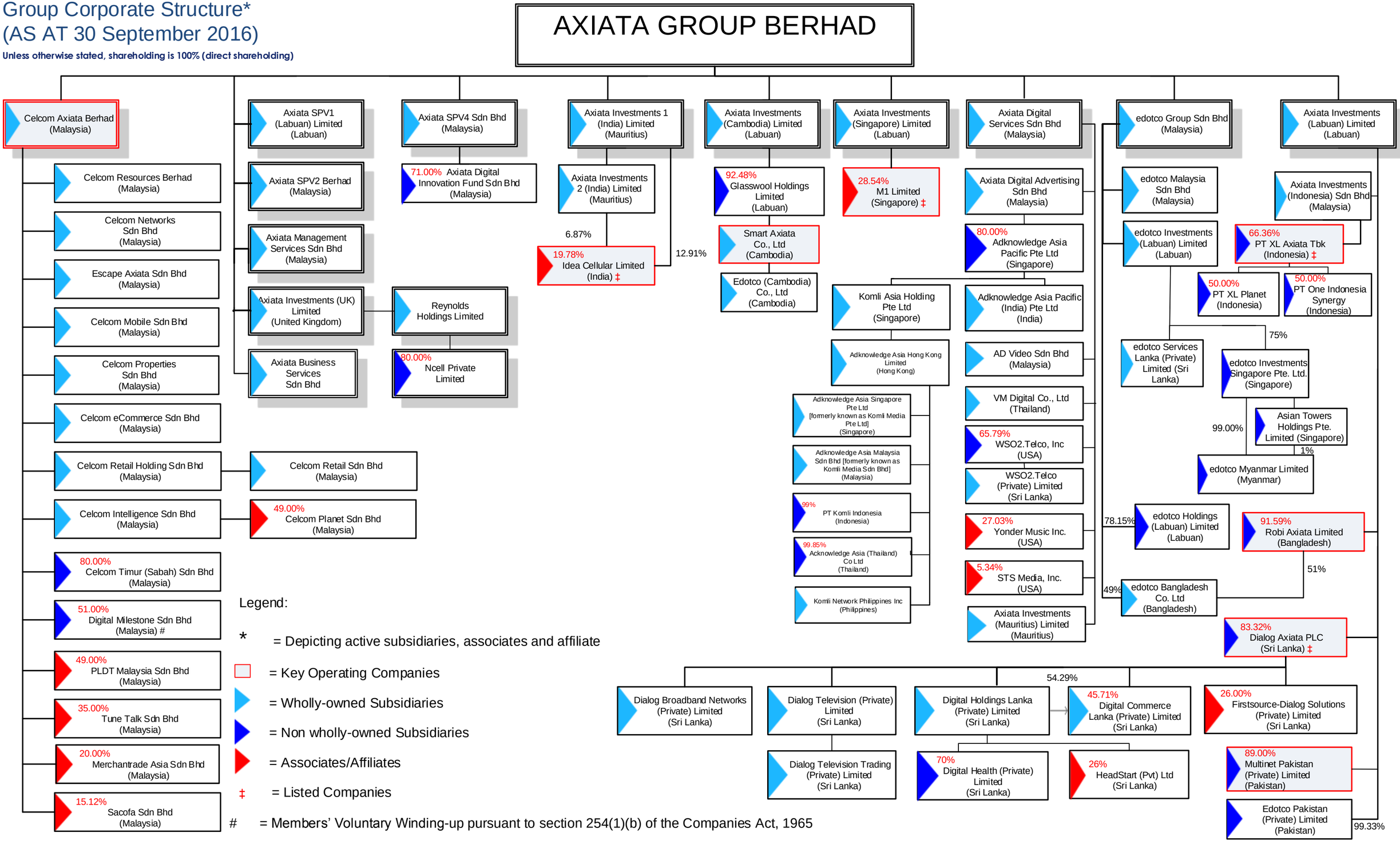
Group Corporate Structure* (AS AT 30 September 2016)

Unless otherwise stated, shareholding is 100% (direct shareholding)



Legend:

* = Depicting active subsidiaries, associates and affiliate

□ = Key Operating Companies

▶ = Wholly-owned Subsidiaries

▶ = Non wholly-owned Subsidiaries

▶ = Associates/Affiliates

‡ = Listed Companies

\# = Members' Voluntary Winding-up pursuant to section 254(1)(b) of the Companies Act, 1965